NAVOI STATE UNIVERSITY

ANNUAL PROGRESS REPORT

Peace, Justice and Strong Institutions

University governance and engagement with government and civil society

2026 REPORTING YEAR

16



SUSTAINABLE DEVELOPMENT GOAL

How NSU governs and engages

The report covers university governance and engagement with government and civil society.

7 of 9

External Board members

Six represent regional authorities or external economic organisations. One represents national government.

2

Policies reviewed

NSU records 2026 reviews for its stakeholder engagement and academic freedom policies. Both date to 2024.

1

Case of policy use

A ministry certificate cited by the Higher Attestation Commission links NSU research to an ecology resolution.

REPORTING SCOPE

The evidence set addresses 10 of the 11 indicators in sections 16.2 and 16.3. Section 16.1 falls outside this report’s scope.

What the evidence covers

The register links each indicator to the source document and explains the remaining evidence needs.

16.2 University governance

16.2.1	Elected representation
16.2.2	Students’ Union
16.2.3	Local stakeholder engagement policy
16.2.4	Local stakeholder participation
16.2.5	Organised crime, corruption and bribery
16.2.6	Academic freedom
16.2.7	Financial publication · evidence pending

16.3 Government and public engagement

16.3.1	Expert advice to government
16.3.2	Outreach and professional learning
16.3.3	Policy-focused research with government
16.3.4	Dialogue with political stakeholders

Faculty elect Council representatives

The Charter and Council Regulation establish faculty electoral rights. The other constituencies have separate routes for participation.

ACADEMIC STAFF

Secret ballot

Faculty general meetings elect academic representatives by secret ballot for five-year terms under the Council Regulation.

STUDENTS

Youth elections

Students elect group and faculty coordinators. Delegates elect the Youth Council and Youth Leader at the General Assembly.

NON-ACADEMIC STAFF

Staff and union routes

The Charter includes other employees among Council membership categories and recognises elected trade union representation.

EVIDENCE NEEDED

Confirm which body is the highest governing body. Pair each constituency’s election minutes with its current seat and voting status. The proposed reserved-seat framework is a draft.

Students elect their Youth Council

The primary organisation of the Youth Union combines elected student bodies with university support and oversight.

1

Group and faculty

Students elect coordinators.

2

General Assembly

Delegates elect the Youth Council and Youth Leader.

3

Youth Council

The Council serves for two years and reports to the Assembly.

University support

The regulation provides a dedicated room, equipment and access to campus resources. The leader participates in youth-related bodies.

Governance and autonomy

Candidate nomination involves rector coordination and a selection interview. The leader reports to the university and the territorial Youth Union Council.

EVIDENCE NEEDED

The framework documents internal elections and self-governance. Separate records would establish the scope of financial and operational autonomy.

Local input has a defined route to decisions

NSU adopted the policy in 2024 and reviews it annually. Its most recent review was in 2026.

01

Identify

Use partner records and community contacts to map affected groups.

02

Consult

Choose accessible methods and invite affected groups to respond.

03

Decide

Consider feasibility and effects. Record the reasons for the decision.

04

Report back

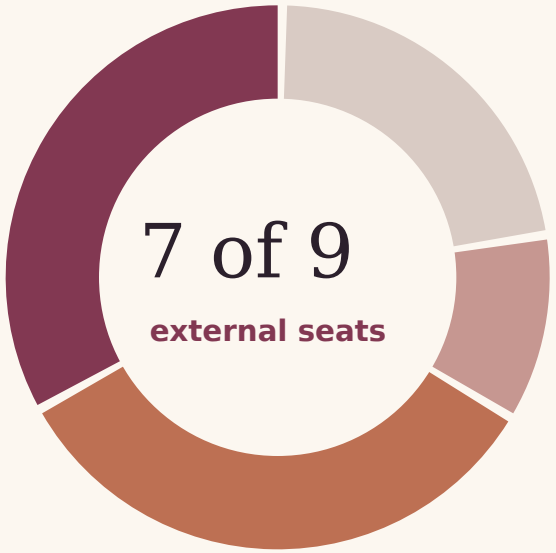
Share the response and track agreed actions in an action log.

WHO CAN PARTICIPATE

Local authorities, mahallas, employers, civil society, parents and alumni can contribute through targeted consultation or council channels.

External members hold 7 of 9 Board places

The membership list records institutional affiliations. The Charter gives the Board strategic and financial oversight.



Regional public authorities	3
Business, industry and banking	3
National government	1
University leadership	2

What members can shape

The Board approves development programmes and financial plans and reviews leadership performance.

A separate route for civil society

The Charter provides for parent and civil society participation through the Public Council.

EVIDENCE NEEDED

The Board list establishes formal external representation. Public Council membership and minutes would show who represents residents and how their input affects decisions.

The ethics code rejects corruption

Compliance arrangements and prevention activities give the code practical application during 2025–2026.

PRINCIPLES

Ethics and conduct

Article 10 rejects all forms of corruption and addresses conflicts of interest, including nepotism and favouritism.

INTERNAL CONTROL

Compliance and reporting

The Compliance Control Department reviews risk, conflicts of interest and reports. The evidence lists a reporting bot and hotline numbers.

PREVENTION

Bribery and exam integrity

Student training addressed bribery and extortion in assessment. Other activities included exam monitoring and Virtual Academy courses in November 2025.

PUBLIC DISCLOSURE

The source records a proposed statement covering organised crime, corruption and bribery. Approval and a direct public link are still needed to substantiate publication.

The policy protects research and public teaching

NSU adopted the policy in 2024 and reviews it annually. Its most recent review was in 2026.

RESEARCH

Choice of inquiry

Researchers choose questions and areas of inquiry and may publish their findings subject to defined ethical and confidentiality safeguards.

TEACHING AND SPEECH

Academic expression

Educators choose methods and materials within approved learning outcomes. Scholars can speak and teach publicly about their research.

PROTECTION

Review and remedies

The policy prohibits retaliation and provides confidential advice, independent review and an internal appeal.

COMPLAINT HANDLING TARGETS

05 **Acknowledge receipt**
working days

10 **Assess the complaint**
working days

30 **Review after appointment**
working days

Financial publication requires a public source

The governance documents describe financial oversight. The publication indicator requires evidence of public access.

Available governance evidence

The Charter assigns the Supervisory Board responsibilities for financial plans and audit oversight.

Evidence for the indicator

A public university page linking to a dated financial statement or financial report for the relevant period would allow readers to confirm disclosure.

STATUS

Evidence pending for 16.2.7. The current source set does not include a public financial disclosure or its publication link.

NSU and the Regional Council exchanged advice

The university met with the Chair of the Navoiy Regional Council of People’s Deputies.

What the discussion covered

Local representative functions, public oversight, deputy responsibilities and ethical conduct.

How NSU contributed

Participants exchanged recommendations and discussed support for academics who serve as local deputies.

What followed

The two sides agreed to develop cooperation. A separate record of recommendations and subsequent decisions would show how the advice was used.

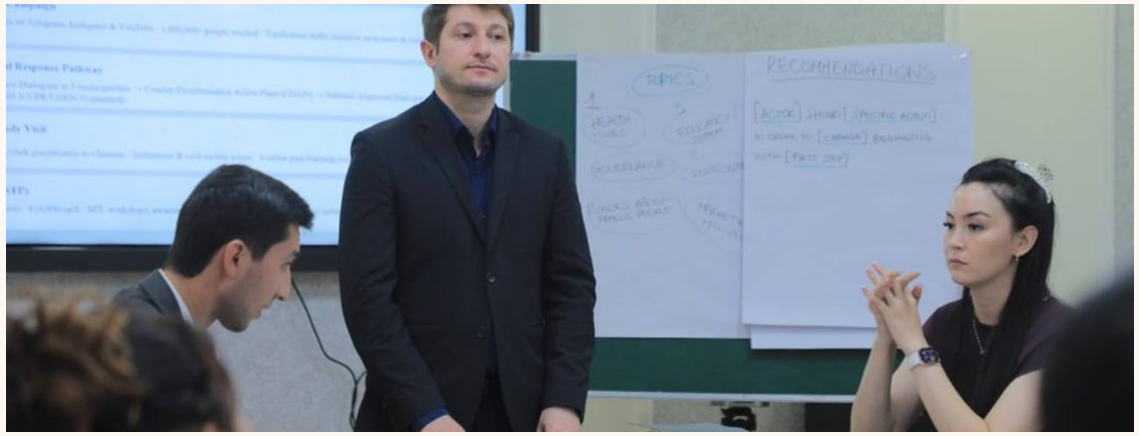


EVIDENCE BOUNDARY

The account documents a direct advisory exchange. It does not trace recommendations to an adopted decision.

Public officials took part in two learning formats

A civic dialogue brought in local authority representatives. A separate seminar focused on public-sector HR staff.



Countering disinformation

NSU and Yuksalish convened local authorities, international experts, civil society and media to discuss false news and practical responses.



Labour law and digital HR

Personnel from state bodies and organisations received training on employment rights, labour disputes and the hrm.argos.uz platform.

EVIDENCE NEEDED

Participant roles and attendance records would help identify policy-makers and lawmakers who took part as learners.

NSU delivered practical energy-audit training

The completed NMMC course illustrates a separate training model for workshop managers and technical engineers.

15
training days

60
programme hours

28
places in the approved group

Days 1–7

Theory and laboratory work with diagnostic equipment.

Days 8–11

On-site workshop measurements and energy data collection.

Days 12–15

Individual audit reports, savings calculations and report defences.

AUDIENCE

The programme planned for 28 industrial participants. The approved group size does not establish the number who qualified for certificates.

Government used NSU environmental research

The Higher Attestation Commission identifies NSU as the institution where Marjona Barnoqulova conducted the research.

RESEARCH

Regional economics

The study examined environmental governance and public–private partnerships in household waste services.

18 NOV 2025

Resolution PQ-343

The commission reports that the research proposals helped inform provisions concerning the National Committee on Ecology and Climate Change.

6 MAR 2026

Implementation record

The commission cites ministry certificate No. 03-04/1-03/6-03/3-2244.

EVIDENCE BOUNDARY

The record documents government use of the findings. It does not establish joint commissioning or joint conduct of the study.

Students raised proposals with public officials

The source report describes ten examples. These cases show how participants could contribute to discussions.

Parliamentary dialogue

Students asked Legislative Chamber deputy Aziza Aminova about youth participation in lawmaking and presented initiatives.

Youth affairs dialogue

Students raised education, employment and social concerns. The account records immediate responses and instructions for follow-up.

Environmental round table

An Ecological Party representative joined a university discussion on natural resources and environmental education.



NEUTRALITY SAFEGUARDS

The cases document opportunities to speak and ask questions. Participation rules and safeguards for disagreement would substantiate the neutral-platform requirement.

The next records to collect

Proposed priorities follow from the evidence gaps in this report.

GOVERNANCE

Election and participation records

Collect current membership and election records by constituency. Preserve minutes that connect stakeholder proposals to decisions and responses.

PUBLIC TRANSPARENCY

Publication records

Locate the public financial disclosure. Keep a direct link and approval record for published commitments on organised crime, corruption and bribery.

PUBLIC ENGAGEMENT

Records of roles and outcomes

Record public officials’ roles as learners, retain joint research agreements and document moderation and participation safeguards for political dialogue.

Sources for university governance

Each source is a document supplied for the 2026 report. Page numbers refer to this report.

REF	INDICATOR	SOURCE DOCUMENT	REPORT PAGE
E01	16.2.1	Elected Representation	4
E02	16.2.2	Students’ Union Report	5
E03	16.2.3	Local Stakeholder Engagement Policy	6
E04	16.2.4	Local Stakeholder Participation Report	7, 10
E05	16.2.5	Principles and Commitments against Organised Crime, Corruption and Bribery	8
E06	16.2.6	Academic Freedom Policy	9

The financial publication status on p. 10 is based on the scope of the available records.

EVIDENCE REGISTER

Sources for government and public engagement

Each source is a document supplied for the 2026 report. Page numbers refer to this report.

REF	INDICATOR	SOURCE DOCUMENT	REPORT PAGE
E07	16.3.1	Providing Expert Advice to Government	11, 15
E08	16.3.2	Educational Outreach and Capacity Building for Public Authorities	12–13
E09	16.3.3	Policy-Focused Research Collaboration with Government Departments	14
E10	16.3.4	Public and Political Dialogue	15

PUBLIC REFERENCES LISTED IN E09

Higher Attestation Commission record

Open source ↗

Presidential Resolution PQ-343

Open source ↗

Related research publication

Open source ↗

Photographs come from the submitted evidence reports E07 and E08.